



# UNIWERSYTET WARSZAWSKI

Rada Uczelni

## UNIVERSITY COUNCIL MEETING MINUTES

24 November 2022

Videoconference

### Participants:

#### University Council:

Prof. Mirosław Ząbek (Chairman)  
Prof. Janusz M. Bujnicki  
Prof. Pearl Dykstra  
Prof. Marek Karliner  
Katarzyna Zajdel-Kurowska  
Kamil Bonas

#### Absent:

Prof. Poul Holm

#### University of Warsaw:

Robert Grey (Acting Chancellor of the University of Warsaw)  
Tomasz Kamiński (University Council Coordinator)  
Bartosz Jurczak (University of Warsaw)  
Marcin Możdżonek (interpreter)

The University Council Chairman opened the meeting, greeted all the Participants and noted the excused absence of Prof. Poul Holm.

The Chairman of the University Council stated that the meeting had been convened in accordance with the Rules of Procedure of the University Council, all members have been duly notified of the date of the meeting and the agenda, meeting is attended by more than half of the statutory number of members of the University Council, so the Council can deliberate and take effective decisions.

The Chairman proposed the following agenda:

1. Opening of the meeting
2. Adoption of the agenda
3. Technical and organizational matters
4. Approval of the minutes of the previous meeting
5. Meeting with the Rector's Team and the Chancellor's Team
6. Draft Strategy of the University of Warsaw - discussion
7. Adoption of a resolution on granting consent for encumbrance of real estate with restricted rights in rem as part of the execution of the investment project entitled "The Construction of a Student Hall of Residence at the Służewiec Campus"



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8. Adoption of a resolution on expressing consent to the establishment of the paid transmission easement on the developed land property located in Warsaw, the plot Reg. No. 18/20 in the precinct 2-02-09
9. Any other business.

### **Re: 2. Adoption of the agenda**

The agenda was adopted unanimously by the University Council.

### **Re: 3. Technical and organizational matters**

The Chairman of the University Council informed that the meeting is being recorded.

The members of the University Council decided after discussion that:

- meetings of the University Council will be held in mixed mode, e.g. in-person and remote meetings will be organised according to needs and organisational possibilities;
- the subject of each meeting of the University Council will be the information by the Vice-Chancellor for Economic Affairs on the implementation of the financial plan and on the current situation of the organizational units;
- the agenda of each meeting of the University Council will include a point entitled "current affairs", with an allocated time for discussion of about 1 hour;

### **Re: 4. Approval of the minutes from the previous meeting of the University Council.**

The minutes of the University Council meeting held on 14 June 2022, and continued on 21 and 27 June 2022, with the proposed amendments, were adopted unanimously.

### **Re: 5. Meeting with the Rector's Team and the Chancellor's Team**

This part of the meeting was attended by the members of the Rector's Team

prof. Alojzy Z. Nowak (Rector)

prof. Sambor Grucza (Vice-Rector for Cooperation and Human Resources)

prof. Ewa Krogulec (Vice-Rector for Development)

prof. Zygmunt Lalak (Vice-Rector for Research)

prof. Sławomir Żółtek (Vice-Rector for Student Affairs and Quality of Teaching)

dr Artur Chełstowski (Vice-Chancellor for Economic Affairs)

Ewa Miłkaszewicz (Bursar)

The Chairman welcomed the invited guests and asked Rector Alojzy Z. Nowak to take the floor.



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His Magnificence Rector, Prof. Alojzy Z. Nowak, PhD raised the following issues:

- progress in the implementation of multi-annual investment programmes;
- the current macroeconomic situation and the impact of inflation, exchange rates and changes/increases in energy and hydrocarbon prices on the situation of the University;
- emerging internal problems and the need to find sources of funding for new ventures
- next steps regarding the establishment of the Faculty of Medicine;
- the so-called Smart Green University programme;

Katarzyna Zajdel-Kurowska requested further explanation on the impact of the increase in energy prices on the University operations and the possibility of using renewable energy sources.

Artur Chełstowski, PhD, the Vice-Chancellor for Economic Affairs, discussed in detail the budgetary changes resulting from the increase in energy prices and the potential opportunities for obtaining financing for investments aimed at using renewable energy sources.

Prof. Zygmunt Lalak, the Vice-Rector for Research, informed the members of the University Council that the Ministry of Education and Science had announced the results of the evaluation of scientific activities for 2017-2021. Twenty-four scientific disciplines conducted at the University of Warsaw were assessed, eight of which received the highest category A+. Disciplines were evaluated in three categories: in terms of the scientific level, the financial impact of the research and development work, and the impact of scientific activity on the functioning of society and the economy. Each discipline could receive one of five scientific categories: A+, A, B+, B or C. The results of the evaluation have impact on, among other things, the possibility of applying for research university status, the amount of funding for the university and the extent of its autonomy in the provision of education, as well as the entitlement to confer doctoral and postdoctoral degrees.

### **Re: 6. Draft Strategy of the University of Warsaw - discussion**

Prof. Ewa Krogulec, the Vice-Rector for Development, presented the adopted assumptions for the development of the UW strategy:

- duration period: 2022-2031;
- Participatory model for developing a document (organisational units, workshops with the UW community, individual interviews/expert consultations);
- Leveraging institutional capacity and strategic resources already held by the University e.g. major development programmes such as: IDUB, ZIP, Multiannual Development Plan, 4EU+, as well as strategies adopted by the Faculties and other units
- Formulating goals and actions that will not only maintain the UW high position in education and research in our country, but also identify new opportunities for development in a global perspective;
- The strategy should strengthen the synergy between the different roles of the University;



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- The strategy should include measurable objectives to ensure that it can be monitored at the implementation stage
- a version of the UW Strategy containing the strategic and operational objectives will be made public, whereas the version later expanded to include an executive plan (activities, resources, process owners) will be dedicated for the organization only (distributed internally).

Further on, Prof. Ewa Krogulec, the Vice-Rector, presented the process of developing the Strategy to date:

- a total of more than 50 proposals for entries to the Strategy received from the Faculties and other organisational units, as well as from the Rector's Team;
- 4 workshops held with various UW internal stakeholder groups between April and June 2022 (total of 88 participants)
- several individual in-depth interviews were conducted with external stakeholders;
- consultations with the University Council were held
- a discussion on the strategic and operational objectives was organised and held at the UW Senate meeting (20.09.22)

Summing up what has been done so far, Vice-Rector Krogulec said that the analysis of the collected material shows that for the University community the context of writing the Strategy encompasses the changes and challenges of civilisation that pervade all missions of the University. They include, among other things, climate changes, effects of recent geopolitical changes, challenges posed by the Covid pandemic, political crises as well as expectations relating to the University role in maintaining sustainability and fulfilling the University social responsibility.

Following that, the University Council held a discussion on the presented information by asking additional questions and making comments on the draft Strategy. At the end it was agreed that the comments, objections and ideas concerning the provisions of the University Strategy, will be presented by the members of the University Council by email directly sent to the Vice-Rector for Development.

Prof. Mirosław Ząbek thanked the invited guests and closed this part of the meeting.

### **Re: 7. Adoption of a resolution on granting consent for encumbrance of real estate with restricted rights in rem as part of the execution of the investment project entitled "The Construction of a Student Hall of Residence at the Służewiec Campus"**

The proposal in question, due to the illness of Ms Ewa Gołębiowska, the Director of the Multiannual Programme, was presented by Mr Paweł Jastrzębski, the Head of the Offices of Innovation in Academic Space.

The members of the University Council made no comments on this information



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The resolution was adopted unanimously.

**Re: 8. Adoption of a resolution on expressing consent to the establishment of the paid transmission easement on the developed land property located in Warsaw, the plot Reg. No. 18/20 in the precinct 2-02-09.**

The proposal in question was presented by Mr Andrzej Alinkiewicz - the Acting Vice-Chancellor for Real Estate. There was a question-and-answer session, followed by a brief conclusion, and the Chairman of the University Council ordered a vote on the draft resolution as submitted.

The resolution was adopted unanimously.

**Re: 9. Any other business.**

The members of the University Council decided that the next meeting of the University Council dedicated to information by the Vice-Chancellor for Economic Affairs on the implementation of the financial plan and on the current situation of the organizational units shall be held on 16 December 2022.

The members of the University Council further requested that the schedule of the University Senate meetings in 2023 be forwarded to their email addresses, and up-to-date documents on the implementation of the financial plan for 2022.

As the agenda had been exhausted, the Chairman of the University Council closed the meeting.

Chairman  
of the University Council of the University of Warsaw

Professor Mirosław Ząbek, MD, PhD